

## HISTORICAL ARMY CHEMICAL REVIEW ARTICLES

NATIONAL TRAINING CENTER/TRAINING		
<a href="#"><u>Chemical Officer Training: A Change for the Better</u></a>	Hedges, Major Blaine, and Captain Chuck Gutowski	October 2004
<a href="#"><u>Combat-Ready Training for Chemical Units—Training That Builds, Binds, Readies</u></a>	Alegre, Captain David	December 1988/January 1989
<a href="#"><u>Dealing With a Contaminated Area—An Analysis of an NTC Battle</u></a>	Neumann, Lieutenant Colonel Robert	July 1992
<a href="#"><u>Developing CBRN Training and Education Requirements</u></a>	Schultz, Mr. Peter G.	Winter 2012
<a href="#"><u>Evaluating the Biological-Agent Threat: A Case for Increased Training Focus on CBRN Defense in the Regular Army</u></a>	Kiernan, First Lieutenant Daniel C.	Winter 2013
<a href="#"><u>Fighting the Biological War—Training the Total Force</u></a>	Musgrove, Lieutenant Colonel Paul	July 1996
<a href="#"><u>Hell's Dragons at War—A Chemical Company Team at NTC</u></a>	Neumann, Lieutenant Colonel Robert	December 1988/January 1989
<a href="#"><u>Increasing CBRN Proficiency With Dual-Purpose Training at the Company Level</u></a>	Weddington, Captain Spenser	Winter 2013
<a href="#"><u>Joint NBC Defense—The Challenge of Training</u></a>	Neumann, Lieutenant Colonel Robert	July 1997
<a href="#"><u>Joint Readiness Training Center: The Final Test</u></a>	Dickerson, Major Sergio	August 2001
<a href="#"><u>Lessons Learned From the NTC</u></a>	NA	Spring 1987
<a href="#"><u>National Training Center Offers New Training Opportunities</u></a>	Cuffee, Sergeant First Class Melvin, Captain Todd Heintzelman, and First Lieutenant Andrew Richert	July–December 2005
<a href="#"><u>National Training Center Opposing Forces Smoke Doctrine</u></a>	Twiss, Major Donald R.	February 2001
<a href="#"><u>NBC Defense Training: Meeting the Challenge!</u></a>	Curry, Chief Warrant Officer 3 Jeffrey	July 2000
<a href="#"><u>NBC NCO (The): The Foundation of Training</u></a>	Shank, Major John	July 1997
<a href="#"><u>NBC NCO's Job (The)—One Commander's Viewpoint</u></a>	Avery, First Lieutenant Michael	Spring 1986
<a href="#"><u>NTC 14-03 and the Employment of CRT</u></a>	Garrott, First Lieutenant Gillis G.	Summer 2014

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<a href="#"><u>NTC Rotation?—Here's What to Do</u></a>	Lee-Long, Captain Linda	July 1991
<a href="#"><u>Professional Development Training: A New Century—A New Focus</u></a>	Shehane, Mr. Mike	August 2001
<a href="#"><u>Smoke—An Analysis of an NTC Battle</u></a>	Neumann, Lieutenant Colonel Robert	July 1993
<a href="#"><u>The NTC Is . . .</u></a>	NA	Spring 1987
<a href="#"><u>What the Trainers Think—Insights, Observations on the NTC Experience</u></a>	Collins, Mr. James	Spring 1987
<b>CBRN STAFF OFFICER</b>		
<a href="#"><u>Chemical Officer in the Digitized Artillery Battalion (The)</u></a>	Cantave, Captain Obert	July 2002
<a href="#"><u>Chemical Officer's Critical Role in the Targeting Process (The)</u></a>	Lofy, Lieutenant Colonel Pete	January 2003
<a href="#"><u>Chemical Officers: A Report</u></a>	Moss, Lieutenant Colonel David	Fall 1985
<a href="#"><u>Encountering the Chemical Threat—Experiences of a Brigade Chemical Officer</u></a>	Smith, Lieutenant Colonel James	July 1991
<a href="#"><u>Integrate NBC—Commander's Planning Guidance for the NBC Staff</u></a>	Kerr, Major Ralph	January 1995
<a href="#"><u>IPB—The Chemical Role</u></a>	Wilcoxon, Major Dave	January 1998
<a href="#"><u>Modest Suggestions for Managing CBRN Officers</u></a>	Bell, Captain Nicholas P.	Summer 2014
<a href="#"><u>NBC in Light Infantry—A Brigade Chemical Officer's Perspective</u></a>	Feickert, Captain Andrew	January 1990
<a href="#"><u>Recipe for NBC Staff Improvement—Ingredients for Increased Effectiveness</u></a>	Kerr, Major Ralph A.	July 1993
<a href="#"><u>Role of the Chemical Officer in the BCT Targeting Cycle (MDMP for Full-Spectrum Operations)</u></a>	Twiss, Major Donald R.	Winter 2008
<a href="#"><u>Roles of a Chemical Officer in Iraq (The)</u></a>	Tix, Captain Andrea	January–June 2007
<a href="#"><u>Targeting/Synchronization Process (The)—You, the Chemical Officer</u></a>	McArthur, Lieutenant Colonel Chuck	January 2000

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SMOKE/OBSCURANTS		
<a href="#"><u>Achieving 360-Degree Smoke Coverage</u></a>	Herbst, Captain Andrew	July 1999
<a href="#"><u>Battlefield Smoke—Integration and Synchronization</u></a>	Frahm, Captain Mark	January 1995
<a href="#"><u>Deliberate Smoke Planning—Teamwork, Knowledge Are the Keys</u></a>	Neumann, Lieutenant Colonel Robert	July 1991
<a href="#"><u>Is There a Future for the Smoke Platoon?</u></a>	King, Captain William IV	July 1998
<a href="#"><u>Modeling Chemical Warfare—Showing Impacts of Chemicals and Smoke in Combined Warfare</u></a>	Gould, Mr. Burnham	Fall 1986
<a href="#"><u>Operations Other Than War—Smoke Integration</u></a>	Herbst, Captain Andrew	January 1995
<a href="#"><u>River Crossing—Under the Cover of Smoke</u></a>	Kreppe, Staff Sergeant Robert	December 1988/January 1989
<a href="#"><u>Smoke . . . Part Science, Part Art, and . . .</u></a>	Covington, Colonel Benjamin	Winter 1986
<a href="#"><u>Smoke and Obscurants: Exploiting the Electromagnetic Spectrum in the 21st Century</u></a>	Wishart, Captain Douglas	January 1998
<a href="#"><u>Smoke and Obscurants—Cheap Countermeasures to High-Tech Weapons</u></a>	Thornton, Colonel Robert	September 1987
<a href="#"><u>Smoke and Obscurants—Protecting Rear Area Assets and Operations</u></a>	Violante, Sergeant First Class Anthony, and Mr. Randall Williams	January 1995
<a href="#"><u>Smoke on the Move—A Success Story</u></a>	Sanders, First Lieutenant Jack	Fall 1985
<a href="#"><u>Smoke Units Viable to IBCT and Objective Fore—Informational Dominance Denial through Use of Advance Obscurants</u></a>	Lee, Major Mark	August 2001
<a href="#"><u>Smoke—Historically Proven Combat Multiplier</u></a>	Bowlin, Captain William	Summer 1986
<a href="#"><u>Threat Smoke—Balanced, Mobile, Offensive</u></a>	Quinn, Captain Floyd	January 1988

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LEADERSHIP/LEADER DEVELOPMENT		
<a href="#"><u>Army Leadership: A Personal View</u></a>	Dandridge, Lieutenant Colonel Wayne Larry (Retired)	Winter 2007
<a href="#"><u>CBRNE Leadership Rules</u></a>	Haraburda, Colonel Scott	Winter 2007
<a href="#"><u>Chemical Leader Development: Past and Present Realities</u></a>	Sekelsky, Captain James	January 1999
<a href="#"><u>Commander's Notes—Thoughts on Leadership and Mission</u></a>	Adams, Lieutenant Colonel Jeffrey, and Colonel Carlton R. Smith	December 1988/January 1989
<a href="#"><u>Keys to Good Leadership</u></a>	Bomark, Captain Jennifer	July 2002
<a href="#"><u>Leadership Education—A Look at How it Works</u></a>	Weinreis, Mr. Gene	January 1993
<a href="#"><u>Looking at Tactics—The Small Leader Group</u></a>	Weinreis, Mr. Gene	January 1992
<a href="#"><u>NBC Defense Operations—Training the Combat Arms Leaders</u></a>	Mauroni, Mr. Al	July 1997
<a href="#"><u>Shifting Chemical Leader and Staff Training to Meet the Demands of the “Long War”</u></a>	Oaks, Colonel David,	July–December 2007
<a href="#"><u>Training and Developing CBRN Warrior Leaders: A CBRN AIT Analysis and the Way Ahead</u></a>	Duncan, Lieutenant Colonel Thomas II	Summer 2012
<a href="#"><u>Troop Leading Procedures—Developing Platoon Leaders</u></a>	Herbst, Captain Andrew	July 1997